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Solid business performance in a continued demanding market environment

DMG MORI AG increases order intake in 2025

- **Order intake reaches € 2,340.2 million € (+4 %; previous year: € 2,256.6 million)**
- **Sales revenues amount to € 2,090.4 million (-6 %; previous year: € 2,228.3 million)**
- **EBIT totals € 125.2 million (previous year: € 245.4 million)**
- **EBIT margin is 6.0 % (previous year: 11.0 %)**
- **Free cash flow amounts to € 114.3 million (previous year: € 117.0 million)**

CEO Alfred Geißler: “DMG MORI AG has closed the demanding financial year 2025, which continued to be marked by geopolitical uncertainties and ongoing conflicts, on a solid note. We were able to slightly improve our order intake. This shows that we offer concrete solutions for growing customer requirements with our broad product portfolio and our MX – Machining Transformation strategy. We are consistently pursuing our strong focus on quality, precision, and innovation in order to enable our customers to achieve sustainable added value and innovative growth.”

Order intake

The global market for machine tools faced considerable challenges once again in 2025. The ongoing uncertainty resulting from the introduction of US tariffs and the subsequent countermeasures taken by other countries, as well as the geopolitical conflicts in Ukraine and the Middle East, slowed global demand for capital goods throughout the year. Despite these continuing challenging market conditions, DMG MORI AG achieved a solid order intake of € 2,340.2 million (+4 %; previous year: € 2,256.6 million). Domestic orders were € 767.9 million (previous year: € 829.8 million). International orders amounted to € 1,572.3 million (+10 %; previous year: € 1,426.8 million). The international share thus was 67 % (previous year: 63 %).

Sales revenues

Sales revenues amounted to € 2,090.4 million (-6 %; previous year: € 2,228.3 million). Domestic sales revenues were € 774.2 million (previous year: € 910.0 million). International sales revenues totaled € 1,316.2 million (previous year: € 1,318.3 million). The export share was 63 % (previous year: 59 %). Sales growth lagged slightly behind order intake due to subdued demand for capital goods, combined with longer processing times for export licenses and the associated delays in the delivery of our machines.

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Results of operations, financial position and net worth

Results of operations developed as follows: EBITDA reached € 203.1 million (previous year: € 326.0 million). EBIT amounted to € 125.2 million (previous year: € 245.4 million). The EBIT margin was 6.0 % (previous year: 11.0 %). EBT amounted to € 123.6 million (previous year: € 254.7 million).

EAT reached € 187.6 million (previous year: € 87.5 million). EAT comprises EAT from continuing operations of € 85.7 million (previous year: € 179.4 million) and EAT from discontinued operations of € 101.9 million (previous year: € -91.9 million). EAT from discontinued operations includes the payment of compensation from the investment guarantee for the production plant in Ulyanovsk.

The **financial position** developed solidly. Free cash flow amounted to € 114.3 million (previous year: € 117.0 million).

Employees

As of 31 December 2025, the Group had 7,383 employees, including 286 trainees (previous year: 7,498 employees). Personnel expenses amounted to € 616.6 million (previous year: € 614.8 million). The personnel ratio increased to 29.8 % due to a lower total work done (previous year: 27.9 %).

Research and development

The aim of our research and development is to sustainably increase the value of our products for our customers. We further strengthened our diversified product portfolio, which currently comprises around 190 different machine models, and expanded it with new products, including the new DMU 60 eVo 2nd generation, the DMC 65/75 monoBLOCK 2nd generation, and the ULTRASONIC 20 linear 3rd generation. In 2025, together with our parent company DMG MORI COMPANY LIMITED, we presented a total of **29 innovations** – thereof 18 machines, 3 automation products, 6 digital innovations, and 2 technology cycles. In the field of research, DMG MORI has further expanded its cooperation with scientific institutions in order to develop new solutions for manufacturing technology and attract qualified employees. We participate in publicly funded research projects in cooperation with colleges, universities, and non-university research institutes.

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Outlook 2026

We continue to expect a volatile environment in financial year 2026. Moderate growth forecasts for the global economy and machine tool consumption are offset by geopolitical uncertainties, ongoing conflicts, and subdued demand for capital goods.

Nevertheless, we are looking ahead with confidence: we are in a solid position thanks to our high level of resilience and innovative strength, a diversified product portfolio, qualified employees, and a strong network of customers, partners, and suppliers. In addition, we are continuing to invest in our locations and are consistently pursuing the further development of our product portfolio, particularly in line with our global MX strategy.

DMG MORI AG is forecasting order intake of between € 2.3 billion and € 2.5 billion for the financial year 2026. Sales revenues are expected to be between € 2.0 billion and € 2.2 billion. We assume EBIT to be between € 90 million and € 110 million. Free cash flow is expected to be between € 80 million and € 100 million.

DMG MORI AKTIENGESELLSCHAFT

The Executive Board

Figures on business performance

Full year	2025	2024	Changes	
	31 Dec.	31 Dec.	2025 against 2024	
	€ million	€ million	€ million	%
Order intake	2,340.2	2,256.6	83.6	4
Sales revenues	2,090.4	2,228.3	-137.9	-6
EBITDA	203.1	326.0	-122.9	-38
EBIT	125.2	245.4	-120.2	-49
EBT	123.6	254.7	-131.1	-51
EAT from continuing operations	85.7	179.4	-93.7	-52
EAT from discontinued operations	101.9	-91.9	193.8	211
EAT	187.6	87.5	100.1	114
Free cash flow	114.3	117.0	-2.7	-2

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Company Profile // DMG MORI

DMG MORI is a leading global manufacturer of high-precision machine tools and is represented in 45 countries with 128 locations, thereof 18 production plants. In the “Global One Company”, around 13,500 employees are driving the development of holistic solutions in the manufacturing industry. Our portfolio covers sustainable manufacturing solutions based on the technologies Turning, Milling, Grinding, Boring as well as Ultrasonic, Lasertec and Additive Manufacturing. With technology integration, end-to-end automation and digitization solutions we make it possible to increase productivity and resource efficiency at the same time.

Forward-looking statements //

This press release contains forward-looking statements, which are based on current estimates of the management regarding future developments. Such statements are based on the management's current expectations and specific assumptions. They are subject to risks, uncertainties and other factors, as well as to the effects of the war in the Ukraine and other geopolitical conflicts, that could cause the actual circumstances including the results of operations, financial position and net worth of DMG MORI AKTIENGESELLSCHAFT to differ materially from or be more negative than those expressly or implicitly assumed or described in these statements. The business activities of DMG MORI AKTIENGESELLSCHAFT are subject to a range of risks and uncertainties, which may likewise render a forward-looking statement, estimate or forecast inaccurate.

Should one of these factors of uncertainty or other unforeseeable event occur or should the assumptions on which these statements are based prove incorrect, the actual results may differ materially from the results expressed, expected, anticipated, intended, planned, aimed at, estimated, projected or implied in these statements. Forward-looking statements must not be understood as a guarantee or assurance of the future developments or events contained therein.

There are two companies using the name “DMG MORI”: DMG MORI AKTIENGESELLSCHAFT with registered office in Bielefeld, Germany, and DMG MORI COMPANY LIMITED with registered office in Tokyo, Japan. DMG MORI AKTIENGESELLSCHAFT is an affiliated company of DMG MORI COMPANY LIMITED. This release refers exclusively to DMG MORI AKTIENGESELLSCHAFT. If reference is made in this release to the “group” or “DMG MORI AG”, this refers exclusively to DMG MORI AKTIENGESELLSCHAFT and its controlled companies within the meaning of Section 17 of the German Stock Corporation Act (Aktiengesetz – AktG). If reference is made to “DMG MORI” or “Global One Company”, this refers to the joint activities of DMG MORI COMPANY LIMITED and DMG MORI AKTIENGESELLSCHAFT including all subsidiary companies.

Financial calendar

04 May 2026	Quarterly Release on the 1 st Quarter 2026 (1 January to 31 March)
13 May 2026	124 th Annual General Meeting
04 August 2026	Interim Report on the first half year 2026 (1 January to 30 June)
30 October 2026	Quarterly Release on the 3 rd Quarter 2026 (1 January to 30 September)

Subject to alterations

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Supervisory Board: Dr. Eng. Masahiko Mori, Chairman; Tanja Fondel, Deputy Chair

Executive Board: Dipl.-Ing. (FH) Alfred Geißler, CEO; Hirotake Kobayashi

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